

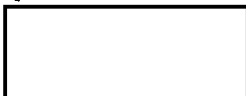
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DDI 5636-82

8 July 1982

MEMO FOR: Mr. Gates

FROM :



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SUBJECT : Mornings at Seven: Life with Our
New Secretary of State

1. The contacts last week with George Shultz were encouraging, but left me somewhat uncertain as to whether we were going to be able to establish the kind of special relationship we have enjoyed with the other principals. He is, after all, a man noted for his reserve, sense of propriety, and bureaucratic acumen--not a man likely to be easily impressed or to suffer unwanted intrusions on his time or privacy.

2. After resuming our contact this morning and sharing the long ride in from Mount Vernon, I feel very good about how the relationship is developing. We have established our value and we are welcome.

3. The Shultzes will be staying in a wing of Secretary Regan's residence on the river just below Mount Vernon until mid-August. They will then move into their new house off Massachusetts Avenue extended (near Haig's). He has endorsed Judge Clark's recommendation that he be briefed in the car enroute to the Department, and is expecting us to leave with him every morning at seven.

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4. This morning he started right off with the Beirut map, asking "now just where is everybody?" Fortunately, I had yesterday's PDB map with me showing the disposition of forces on both sides, and this provided the basis for a capsule briefing on the overall situation that he clearly found useful. He then read intently through the PDB, listening carefully to my updatings and elaborations, and asking some interesting questions.

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5. Having promised at the outset to leave him some time for his own reading, I was disturbed to find that all this had consumed 30 minutes and we were approaching Arlington Bridge. When I expressed the hope that I had not exceeded my time, Shultz smiled and said "it's very interesting," adding "your amplifications are particularly helpful."

6. So far so good.

cc: John McMahon
Dick Kerr

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